



P

Next is the income statement.

Net sales and operating profit will be explained in detail by segment later. Ordinary profit increased by JPY0.8 billion. While there was a decrease of JPY1 billion in foreign exchange gains, equity in earnings of affiliates improved from an increase of JPY1.2

Next is







an







Next is the changes in results by segment with respect to net sales against the previous forecast, which was announced on May 12. I will briefly explain only the main factors for the increase or decrease in the H1 results and full-



First, I will talk about our initiatives for climate change and decarbonization.

In August 2023, the Company expressed its endorsement of the TCFD recommendations and made disclosures based on the four elements required by the TCFD recommendations: governance, strategy, risk management, and metrics and targets. Scenario analysis will be conducted sequentially by segment, as the risks and

Next, I would like to talk about the reduction of strategic sh.troing









These are fut

ddrstd(3issCuo r-4basiduren'inord56)5(,}usoooe

The keyword for domestic efforts is customer success. Customer success is about achieving customers' success that will resu0304(n)TJETQq0.000008844 0 593.52 839.4 reW\*ñBT/F3 11.04 Tf1 0 0 1 28.064 457.03 Tm0 g0 G§





The FRD model to be built by 2025 will be enlarged in the future with regional and model expansions.

As for the regional expansion, we will leverage our accumulated know-

Further development of the FRD model will involve



Yamaguchi [A]