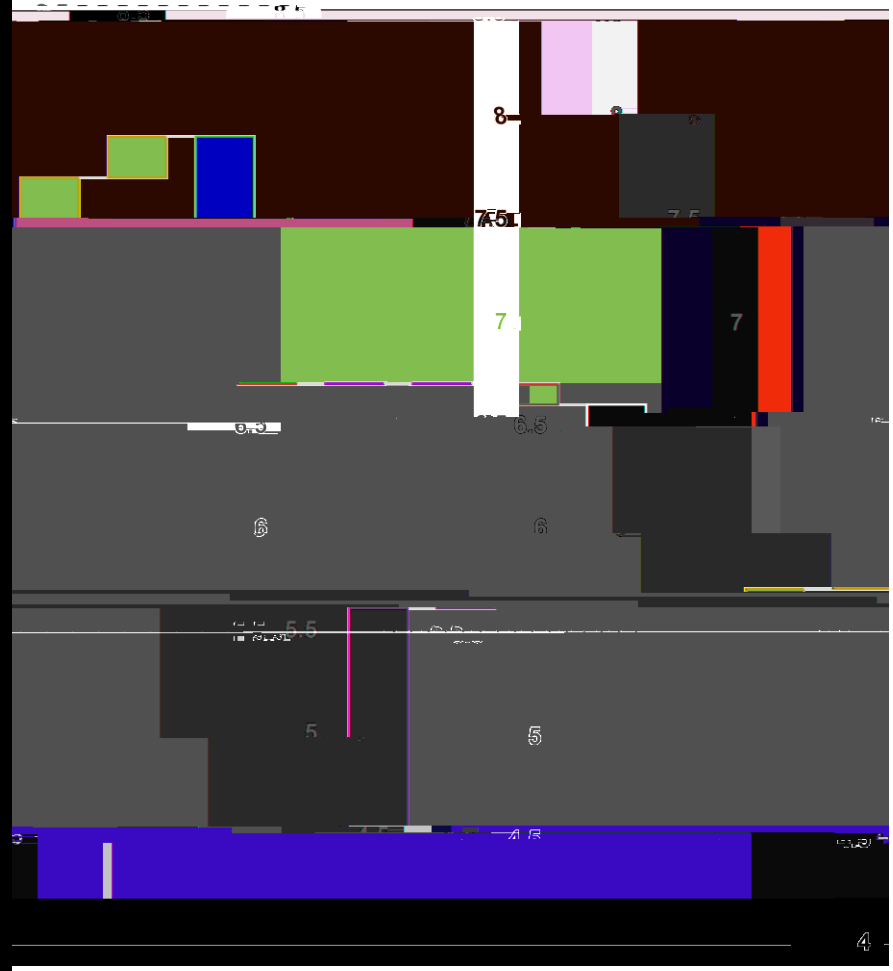
# Affected by the Expansion of COVID-19

## Net Sales

## Operating Income

# Consolidated Income Statement


8
7.5
7
7
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6
6
5.5
5
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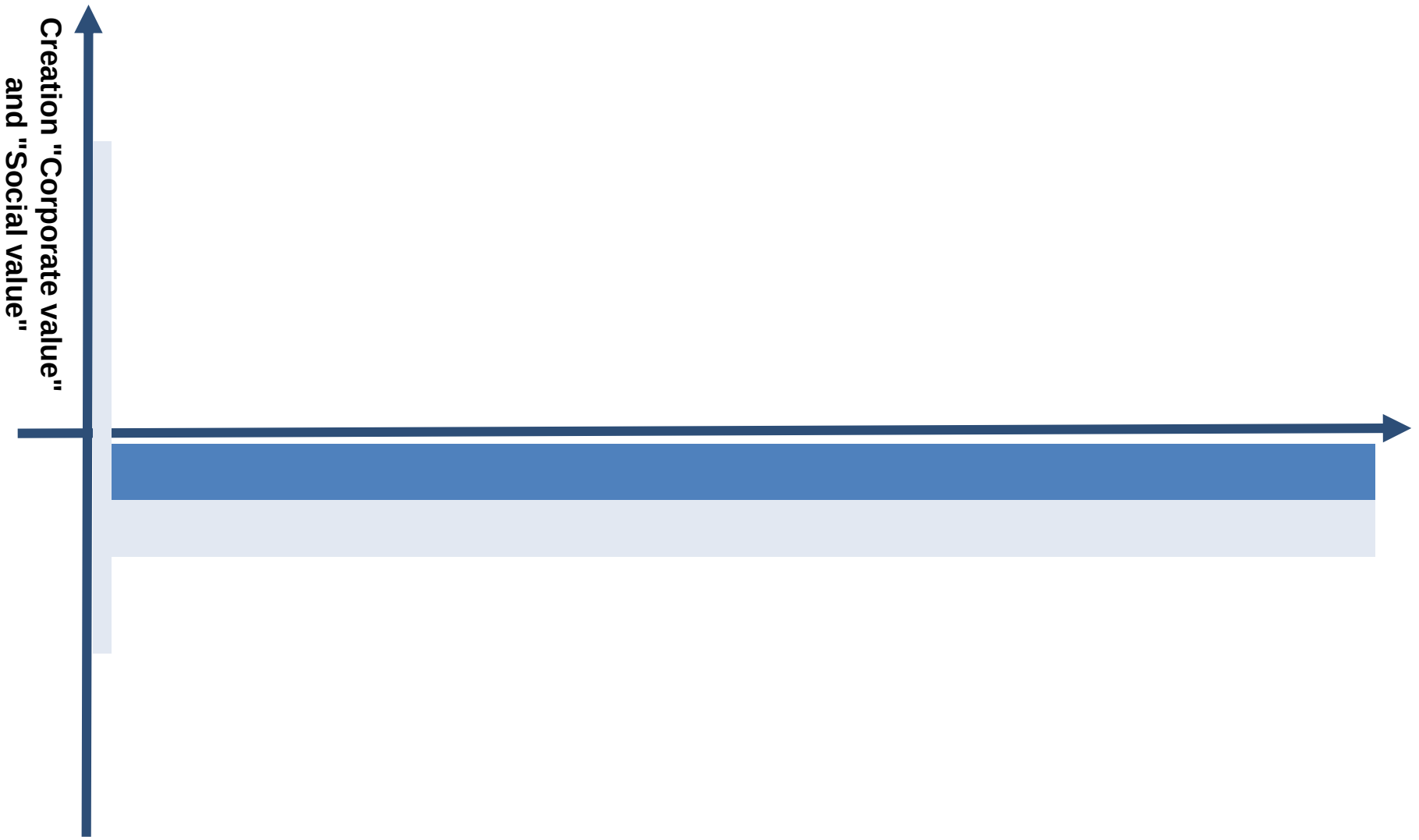
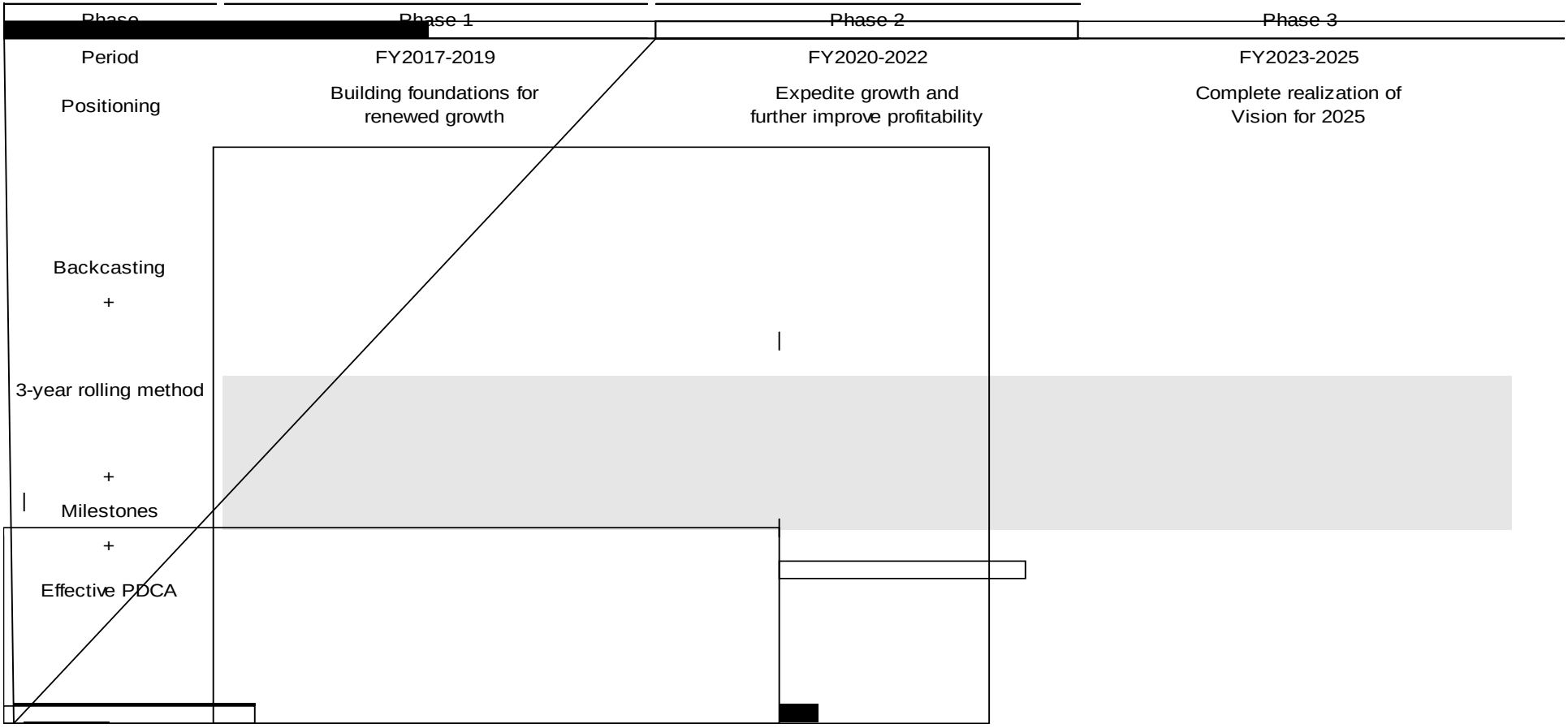
4.5
4

# **3.** Outlook for the Formulation & Announcement of the New Medium-Term Management Plan

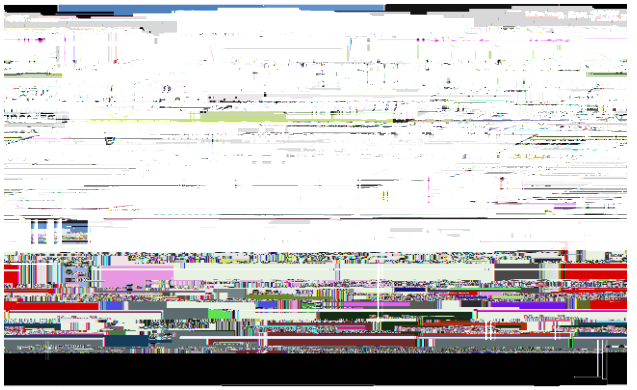



Phase
Phase 1
Phase 2
Phase 3
Period
FY2017-2019
FY2020-2022
FY2023-2025
Positioning
Building foundations for renewed growth
Expedite growth and further improve profitability
Complete realization of Vision for 2025
Backcasting
+
3-year rolling method
+
Milestones
+
Effective PDCA

# Management & Financial Indicators

# 4. Focus on Strengthening Our Company's Structure for FY2021 and FY2022

**Strengthening our company's structure for FY2021 and FY2022 (Especially**



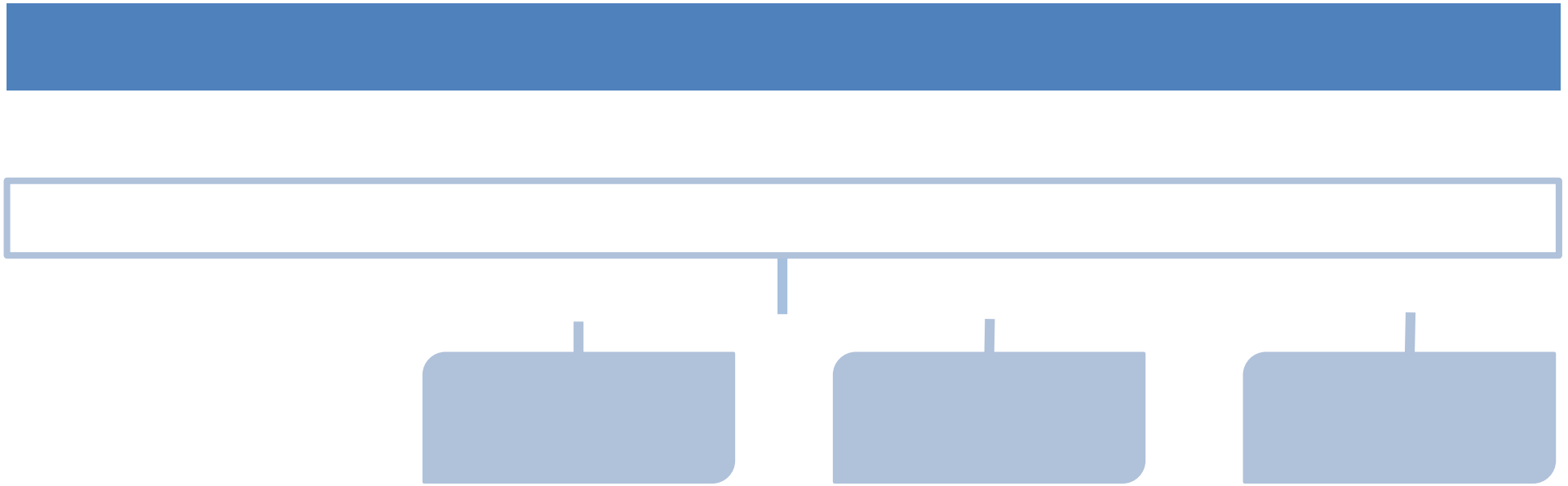
# 5. Regard to Carbon neutrality

**Our group aims**

# ñMedium-Term Management Policy 2022ò Contents

1. Vision for 2025 ðFURUKAWA Power & Passion 150ò

2. Positioning dium



(*2)

Sakura Works

# 5 Basic strategies and priority issues by segment: Materials, Real Estate

Muromachi Furukawa Mitsui Building
(commercial name: COREDO Muromachi 2)
Nihonbashi Muromachi, Chuo-ku

# 6 Product development system

**Priority issues**

- Commercialize products under development, such as fully automatic drill jumbos.
- Promote development of solid electrolyte materials and mass production technology for all-solid-state batteries.
- Strengthen training of engineers to lead the next generation through full-scalem0 gBT0 1 lo(y)26pmentof nginee development(prg(ra)

# 7 Strengthen and expand our human resource base

# 9